



The Presidency
Department of Planning, Monitoring and Evaluation

Session 3 – Viable strategies for regional M&E capacity building

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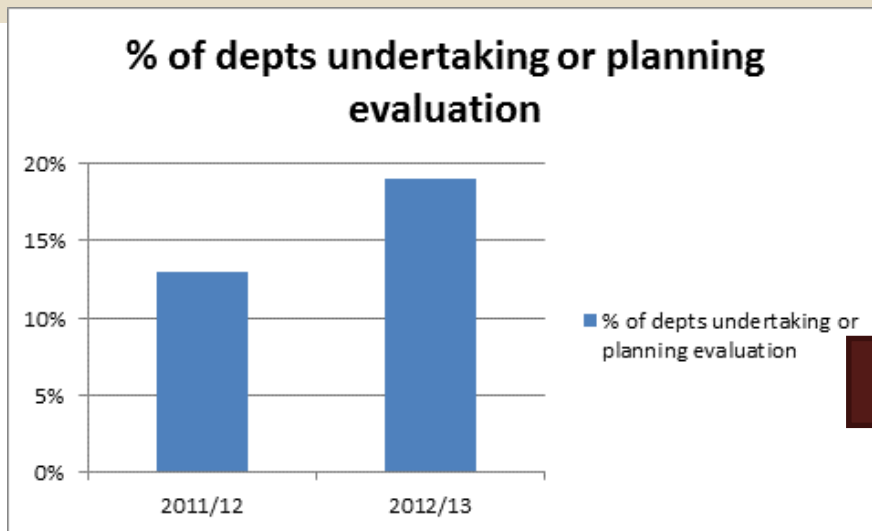
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Approach to the Brief

- Definitions
- Why again?
- Method
- Just being “random”



Definitions



??%

- **Viable:** workable, achievable, measureable, appropriate, flexible, cost-effective, responsive
- **Regional:** why? countries included in the “intervention
- **Monitoring and Evaluation:** as defined by?...
- **Capacity Building:** includes training, skills development, education



Why again?

- ✓ Clarify the purpose of a regional capacity building programme... map theory of change
- ✓ Programme because of the scale of effort required



Method: Strategic Identification

- 1) **Define the Sector:** stakeholders (Govt, NSAs, including academic institutions)
- 2) **Diagnose** the “problem”/need, problem analysis...
- 3) Identify **current interventions**, analyse,
- 4) Establish **key trends** including sector knowledge, best practices, gaps: (in regional M&E CB)
- 5) Establish **empirical data** that is acceptable,
- 6) Identify any relevant **policy issues**
- 7) Develop **strategic options**, select one, ***develop strategies***: regional M&E capacity building “prog.”



Success Factor: Process for Diagnosing the “problem”/need, formulating intervention

- Absolutely critical – space for participation, self-definition, ownership of the “intervention” to come
- Different stakeholders/role-players, different perspectives, paradigms, needs
- Specific needs: monitoring different in different policy areas, evaluation capacity fairly low/weak – eg. high-end impact evaluations virtually “unintelligible” by officials, policy-makers
- The “fit” is fundamental to long-term success



Just being “random”...

- **Educate** (Information and knowledge)
 - Involve willing and capable universities in some collaborative project: regional qualification in monitoring and evaluation, perhaps with a focus on government policy and programmes
 - Run summer/winter schools and other short courses for officials, NSAs and service providers



Just being “random”...

- **Develop competency** (application of information and knowledge)
 - Consulting teams: Find a way to link experienced team leaders (evaluators) with those with less experience, to build competency
 - Open up procurement channels/build procurement platforms across country borders in order to maximise pool of available consultants: requires forming multi-lateral partnership, and best donor-supported initiative
 - Develop strong emphasis on quality... controlling body/oversight? Research?



End

Everything we do (development) is contextualised
by economics, politics, power, society...

Thank-you!

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